

Lean-rakentamisen päivät 2026

Ville Saksi
Deputy CEO



**WE DESIGN AND BUILD
CRUISE SHIPS OF THE FUTURE**



KEY FIGURES 2025

Key Financial Figures

Turnover



Employees



Investments



Confirmed Order Book



Key Technical
Figures



Production Capacity

250 kGT/year

Building Dock Dimensions

365x80 m

Crane Capacity

1,200+600 t

Delivered Vessels in 2025

Star of the Seas
(Icon Class)










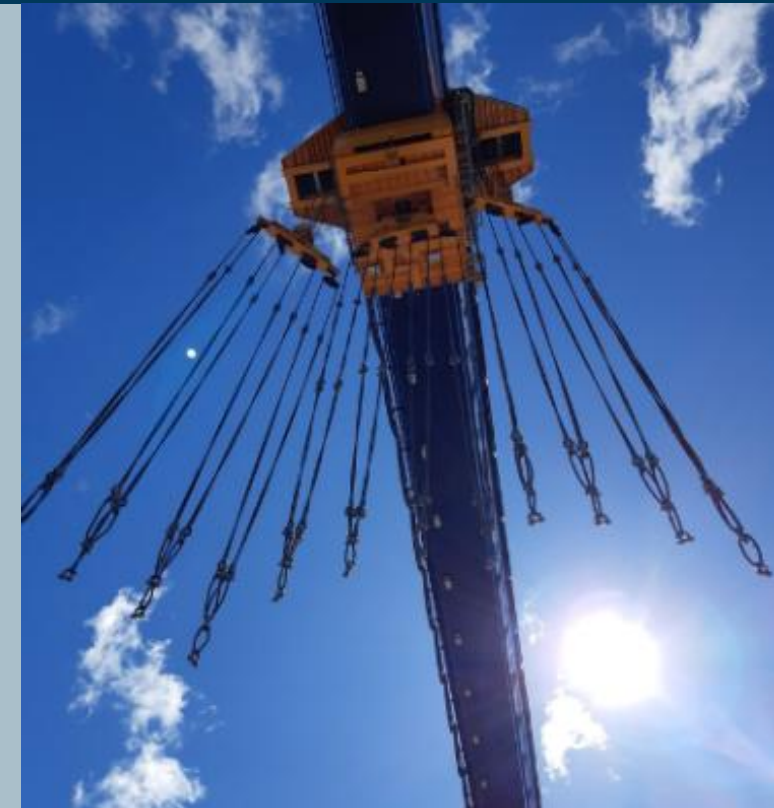
Adjusted EBIT



FUTURE SHIPS

– MEYER TURKU ORDER BOOK

Name, specifications	Delivery	Customer
 Legend of the Seas 250 000 GT, LNG	2026	Royal Caribbean International
 Multi-purpose Patrol Vessel 5 300 GT, LNG	2026	Finnish Border Guard
 Multi-purpose Patrol Vessel 5 300 GT, LNG	2027	Finnish Border Guard
 Hero of the Seas 250 000 GT, LNG	2027	Royal Caribbean International
 Icon 5 250 000 GT, LNG	2028	Royal Caribbean International
 Icon 6 250 000 GT, LNG	2029	Royal Caribbean International
 Icon 7 250 000 GT, LNG	2030	Royal Caribbean International



As part of a long-term agreement, Royal Caribbean Group has reserved shipbuilding slots at Meyer Turku through 2036.

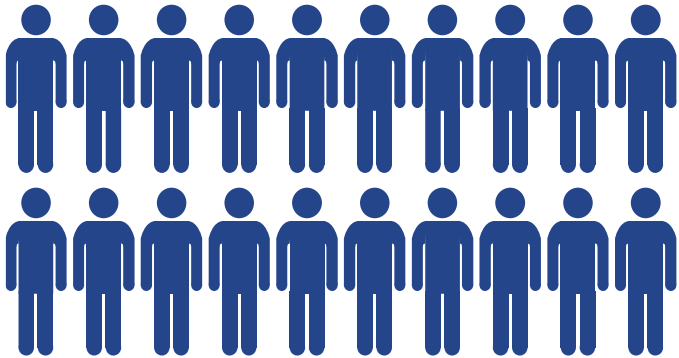


MARINE INDUSTRY IN FINLAND

Finnish marine industry employs

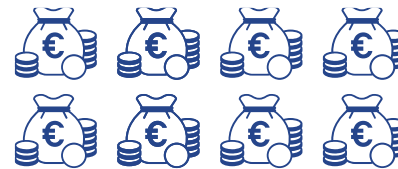
approx. 30,500

people



Annual turnover

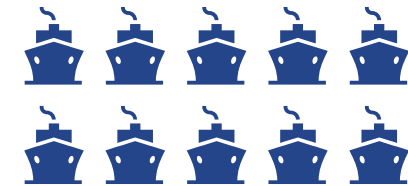
12 billion €



1,200

companies

at the branch



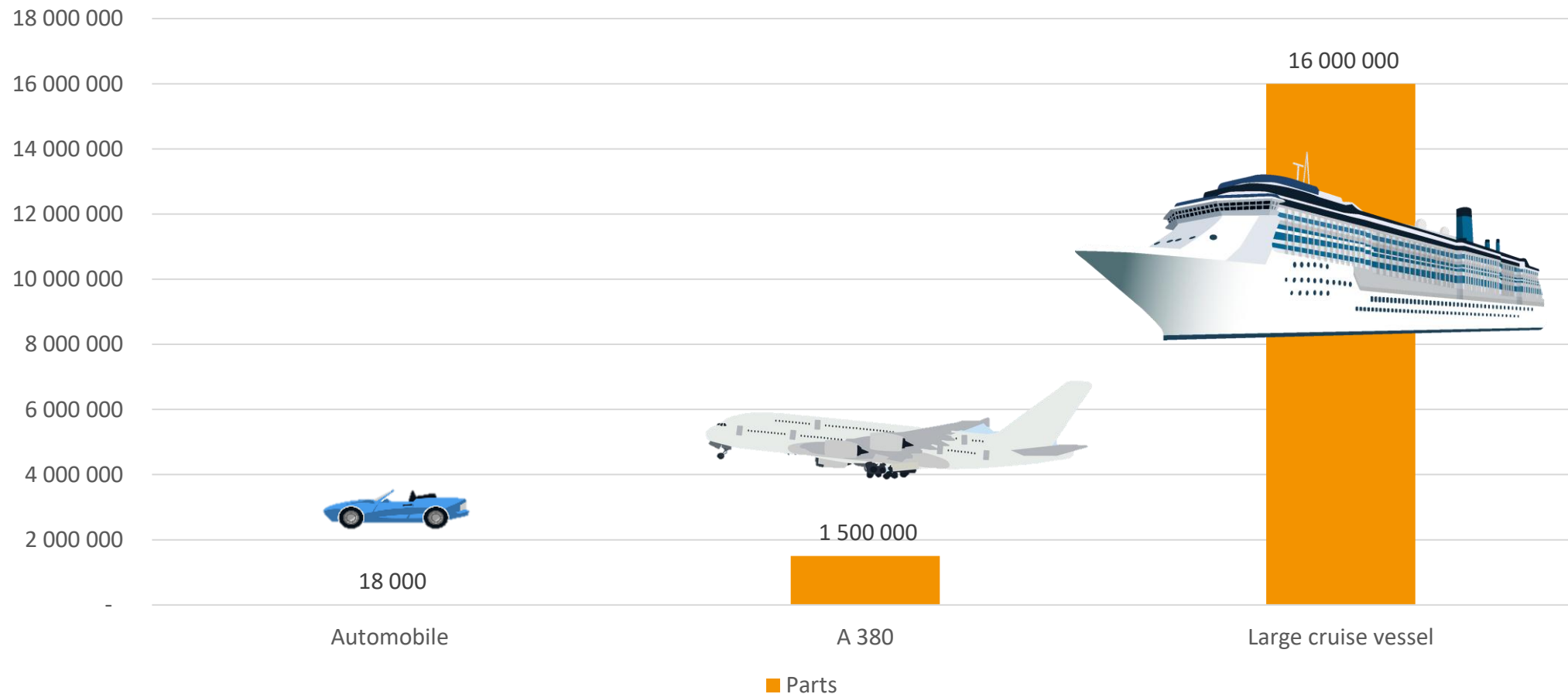
Export share is

typically over

90 %

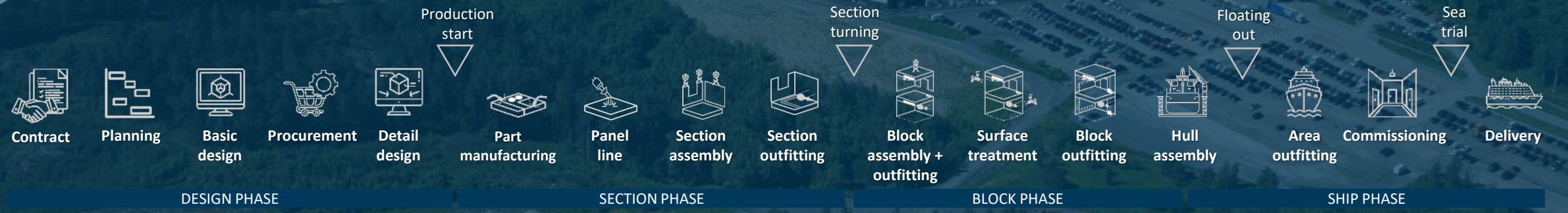
COMPLEXITY OF SHIPBUILDING

System integration of a complex value chain

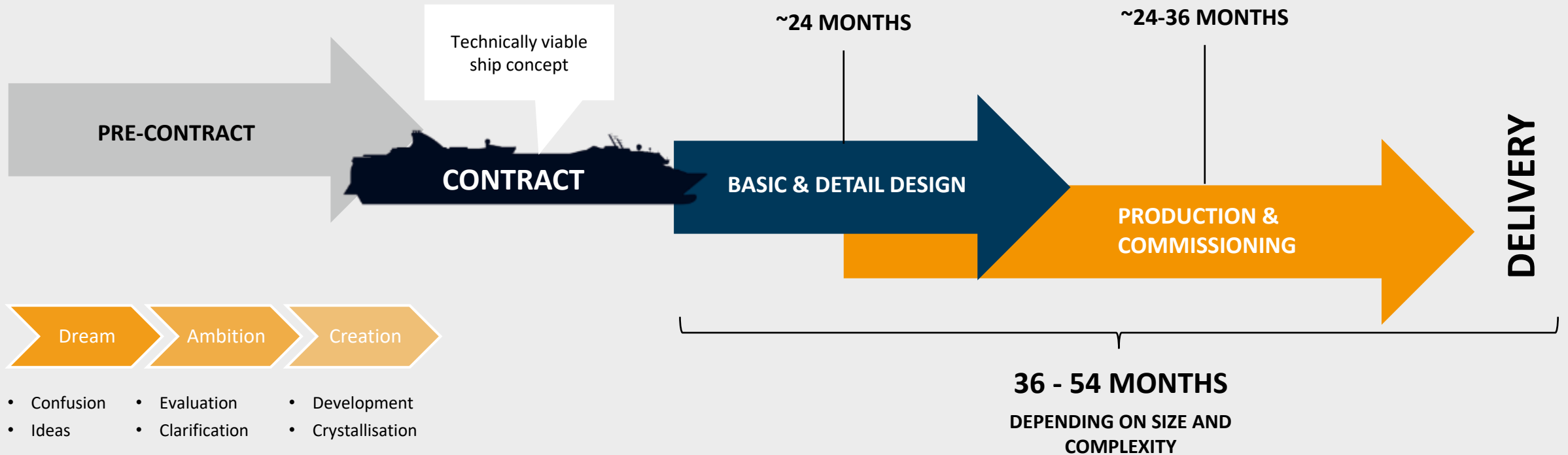


MEYER TURKU

SHIPYARD 1737



THE SHIP DEVELOPMENT PROCESS



The Meyer Turku shipyard has the shortest throughput time in the world.



SUSTAINABILITY STRATEGY AT MEYER TURKU

Compliance

Social

- Transparency and resilience of supply chain, ind. network companies and external production
- Communicate ESG agenda
- Address DEIB (Diversity, Equity, Inclusion, Belonging)
 - Collaboration with local communities

Environment

- Net zero ship
- Shipyard energy and material efficiency
- Gap to permits and certificates
- Net zero shipyard 2030
- Biodiversity
- Expand to planetary boundaries

Governance

- Structures and processes to reflect stand-alone company
- Efficient ESG processes
- ESG part of company scorecard
- CSRD reporting



OPERATIONS

IMPROVEMENT

PROGRAM 2024-2027

PROJECT WAVE 1



Leadership & performance management



Planning & coordination



Turnkey collaboration



Design development



External production development



Material process development



Claims management

Efficiency in processes,
excellence in cost leadership.

PROJECT WAVE 2



Machinery outfitting development



Efficiency in section factory



Turnkey excellence



Design development



Preconditions for external production



Material standardization



Material consumption control



Pull-based production strategy



Procurement development



Infrastructure & services development



Production initiatives

PROJECT WAVE 3



Material process
E2E approach



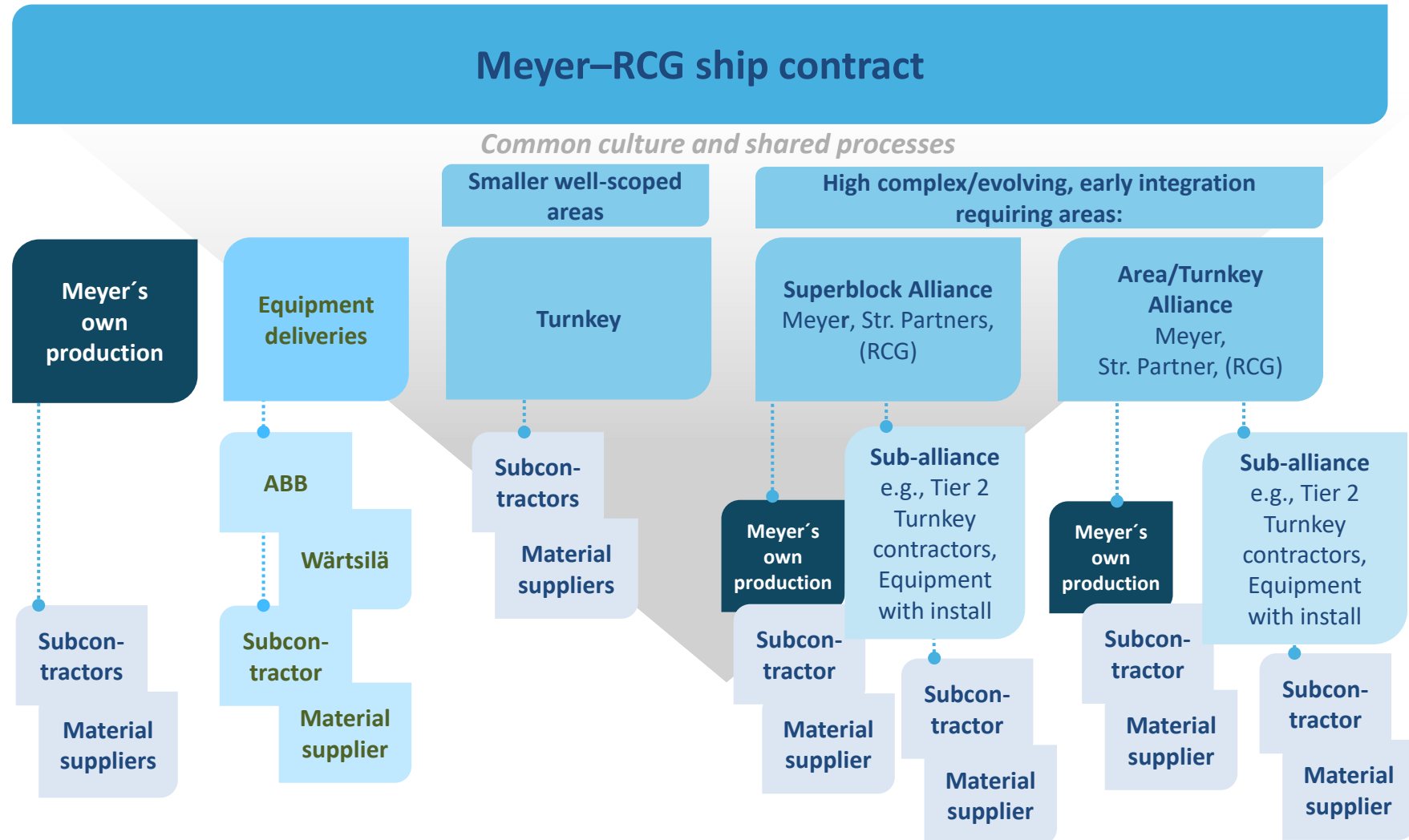
Visio 2030
Process development &
productivity investments



Pull based production
Push to pull production

TARGET STAGE 2030:

Delivering Sub-Scopes via Alliances



THANK YOU

